



Children and Young People's Strategic Partnership Board

TUESDAY, 5TH FEBRUARY, 2008 at 18:30 HRS – CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS: Councillor Liz Santry (Chair), Councillor George Meehan, Councillor Nilgun Canver, Dr Ita O'Donovan, Councillor Emma Jones, Sharon Shoemith, Tracey Baldwin, Sue Baker, Pam Constantinides, Helen Brown, Claire Panniker, Jane Lithgow, David Sloman, Maria Collins, Jim Shepley, Naeem Sheik, Lenny Kinnear, Yolande Burgess, Christine Cocker, Cathy Walsh, Beverley Johnson, Andy Kilpatrick, Margaret Sumner, Commander Simon O'Brien, Mary Pilgrim, Jean Croot, Youth Councillor Shayan Mofitzadeh, Youth Councillor Adam Jogee

AGENDA

1. WELCOME, APOLOGIES AND INTRODUCTIONS

To receive any apologies for absence.

2. URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with under Item 10 below).

3. DECLARATIONS OF INTEREST

Members must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any decision with respect to these items.

4. MINUTES (PAGES 1 - 8)

To confirm the minutes of the previous meeting, held on 10 December 2007, as a correct record of the meeting.

STRATEGIC FOCUS ITEMS:

5. GREENER HARINGEY -HARINGEY'S GREENEST BOROUGH STRATEGY CONSULTATION (PAGES 9 - 58)

A presentation will be made.

6. LOCAL AREA AGREEMENT: GRANT STRUCTURE, PERFORMANCE MANAGEMENT, FUTURE DEVELOPMENT AND LINKS TO CHILDREN'S PLANNING

The report will be sent to follow.

MONITORING ITEMS:

7. PERFORMANCE INDICATORS (PAGES 59 - 64)

8. REPORT FROM ADVISORY BOARD

A verbal update will be provided.

BUSINESS ITEM:

9. THREE MINUTE UPDATE

Each sector of the Partnership will be invited to give a three minute oral update on the most prevalent issues coming from the respective sectors. Longer items will need to be submitted as a short paper to be tabled for noting at the meeting.

10. NEW ITEMS OF URGENT BUSINESS

To consider any new items of Urgent Business admitted under Item 2.

11. ANY OTHER BUSINESS

To receive any items of AOB.

12. FUTURE AGENDA ITEMS

Partners should submit proposed agenda items for the next meeting to Patricia Walker, Policy and Partnerships Manager, by 14 March 2008.

patricia.walker@haringey.gov.uk

13. CURRENT SUGGESTED AGENDA ITEMS FOR NEXT MEETING

- Strategic Focus –Child and Adolescent Mental Health Service
- Youth Support Services and Targeted Youth Support Services

14. PROPOSED DATES OF FUTURE MEETINGS

- 1 April 2008, 6.30pm
- 6 May 2008, 6.30pm

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MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)

MONDAY, 10 DECEMBER 2007

Present: Councillor Liz Santry (Chair), Sue Baker, Jean Croot, Yolande Burgess, Devala Dookun, Lenny Kinnear, Wayne Mawson, Sharon Shoemith, Gerry Taylor, Cathy Walsh.

In Attendance: C Wright, Maria Hajipanayi, Patricia Walker.

MINUTE NO.	SUBJECT/DECISION	ACTION BY
OBCB36.	<p>WELCOME, APOLOGIES AND INTRODUCTIONS</p> <p>The Chair welcomed people to the meeting and introductions were made.</p> <p>Apologies were received from the following:</p> <p>Councillor Nilgun Canver Dr Pam Constantinides Maria Collins Councillor Emma Jones Dr Ita O'Donovan Councillor George Meehan Naeem Sheikh</p> <p style="text-align: right;">-Devala Dookun substituted.</p>	
OBCB37.	<p>DECLARATIONS OF INTEREST</p> <p>No declarations of interest were made.</p>	
OBCB38.	<p>URGENT BUSINESS</p> <p>No items of urgent business were received.</p>	
OBCB39.	<p>MINUTES</p> <p>RESOLVED:</p> <p>That, subject to the inclusion of apologies from Yolande Burgess, the minutes of the meeting held on 8 October 2007 were confirmed as correct record.</p>	
OBCB40.	<p>PRIMARY CARE TRUST -CHILDREN AND YOUNG PEOPLE'S HEALTH SERVICE COMMISSIONING: PRIORITIES FOR SERVICE DEVELOPMENT</p> <p>The Board received a presentation from the Haringey Teaching Primary Care Trust (HTPCT) on the Children and Young People's Health</p>	

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Services Commissioning Strategy.

The Board was advised that the document set out the framework within which children and young people's health services would be commissioned in Haringey. The Strategy had been informed by the following:

- Commissioning Intentions for 2007/08
- Primary Care Strategy
- BEH Clinical Strategy
- Every Child Matters: Change for Children Programme
- North Central London Children's and Young People's Partnership for Health

The Board noted that the Strategy's Vision Statement was shared with the Vision Statement contained within the Changing Lives Plan and would be delivered by two key partnerships –the Children and Young People's Strategic Partnership Board and GOSH. Both of these groups would include Children and Young People Service and Primary Care.

There were five key improvement Health Outcomes set out within the Strategy:

- Reduction of health inequalities
- Reduction of infant mortality
- Increase uptake of childhood immunisation
- Reduction in teenage pregnancy
- Reducing the rise in obesity

It was noted that the children's networks and multi agency teams were working with schools to provide a more integrated model of service and that work was being carried out with hospitals to improve their children's services.

Four key priority areas had been identified for the CYP PH:

- Urgent Care Pathways
- Children with long term conditions
- Children with complex health needs
- Interface with CYPSPB

The Chair thanked the HTPCT for their presentation and noted the importance of the Strategy in terms of the Board's relationship with GOSH.

Concern was raised that there was not sufficient reference within the document to addressing drug and alcohol abuse. The Board was advised that this would be expanded upon when the document was developed following the consultation process.

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	<p>The Board discussed the needs of young people moving into adulthood and it was noted that it was important to maintain consistency. There was agreement that further reference should be made to how this would be addressed within the document.</p> <p>It was noted that the document did not make reference to the needs of the children and young people who acted as carers or to those who were affected by the drugs and alcohol abuse of others.</p> <p>The Board discussed the current waiting time for referrals for children with Special Educational Needs and Disabilities. Concern was expressed that the need to improve waiting times had not been picked up in the document. The Board was advised that this was being addressed as a performance issue and that direct funding was being used to tackle this issue. However, there was an underlying problem that demand outstripped what the Service was actually able to provide.</p> <p>It was suggested that, in addition to setting out goals and targets, there should be reference within the document to the achievements that had been made by the Partnership.</p> <p>It was noted that there had been discussion previously with regard to the sharing of confidential personal information between partners. In response to queries, as whether any progress had been made in relation to the exchange of data, the Board was advised that this was currently being considered on a national level. Once guidance was available the Board would be able to look at how to take this forward.</p> <p>The Board recognised the positive impact of the Great Ormond Street partnership and welcomed the development of this.</p> <p>RESOLVED:</p> <ol style="list-style-type: none"> i. To note the presentation. ii. That the document be expanded to set out how the following would be addressed: <ul style="list-style-type: none"> • Drug and Alcohol • Children as Carers 	<p>HTPCT</p> <p>HTPCT</p> <p>HTPCT</p>
OBCB41.	<p>LOCAL AREA AGREEMENT (LAA) DEVELOPMENT</p> <p>The Board considered a report setting out guidance issued by the Government in relation to the new Local Area Agreements (LAA's), national indicators and funding following the 2007 Comprehensive</p>	

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	<p>Spending Review (CSR).</p> <p>The Board was advised that the Government required thirty-five targets to be included within the new LAA, which would be agreed with GoL and signed off by the Secretary of State. The targets were required to reflect local priorities and would be supported by a narrative termed the 'Story of Place', which would be formed largely from the existing Community Strategy.</p> <p>It was proposed that the Board's contribution to the 'Story of Place' should come largely from Changing Lives.</p> <p>In addition to the thirty-five targets, targets had to be agreed with Government for the additional sixteen statutory indicators and these would also form part of the overall performance framework. However, due to their separate legal status, they could not be part of the thirty five LAA targets.</p> <p>The Board was advised of the proposals in relation to Children and Young People and there was a general consensus that ten general headline targets should be determined, with more detailed indicators sitting underneath these.</p> <p>Concern was expressed regarding the pooling of budgets and it was agreed that work was required to identify the areas requiring protection and how these areas may have to be reshaped to respond to this.</p> <p>There was agreement that the new Advisory Board should be asked to form the Story of Place on behalf of the Board and to review existing priorities and how these could be formed into headline targets. The Chair requested that a report be brought back to the Board prior to the next meeting.</p> <p>It was noted that the Government would only measure performance against the thirty-five targets included within the LAA. However the Government would continue to collect information on all 198 national indicators.</p> <p>There was agreement that it would be useful if a timetable for the LAA process was circulated to the Board.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the Board note the implications for the future development of the LAA. ii. To note the proposals on the LAA priorities in relation to Children and Young People. iii. That the Advisory Board should form a statement to feed into the Story of Place and that a report be brought back the Board's next 	<p>SS/PW</p> <p>SS/PW</p> <p>SS/PW</p> <p>SS/PW</p>
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	<p>meeting.</p> <p>iv. That a timetable setting out the process for the LAA should be produced and circulated.</p>	SS/PW
<p>OBCB42.</p>	<p>MONITORING OF CHANGING LIVES AND THE LAA</p> <p>The Board received a report setting out the key performance indicators for Changing Lives 2007.</p> <p>The Board was advised that the number of children on the Child Protection Register had reduced since the last monitoring report. However, the target of 30% per 10,000 children was still not being met and as of the end of October the figure was 39.4%.</p> <p>It was noted that all other RAG ratings in the key indicators remained the same, though there had been some changes in the figures since August. The number of Looked After Children achieving five or more GCSE's at A*-G grade had increased by 6.5% and remained well above the London average.</p> <p>The Board was advised that due to the process in place for the new LAA, it was unlikely that the second review of the Children's Plan would be finalised by April 2008.</p> <p>RESOLVED:</p> <p>To note performance against key indicators.</p>	
<p>OBCB43.</p>	<p>NEETS: UPDATE ON PROGRESS AND KEY ACTIONS</p> <p>The Board received a report setting out the current NEET situation in Haringey and the measures employed to reduce NEET's and future developments that were likely to impact upon progress towards achieving the 2010 PSA target.</p> <p>The Board was advised that at the end of October the NEET percentage was 10.8%, compared with 13.9% at the end of October 2006. Although the figures for the period September to November should be viewed with caution, as this was a transition time for young people, there were indications of a downward trend and the Borough may be on track to meet the January 2008 glide path target of 11.6%.</p> <p>The figure for 16 to 18 year olds who were employed, in education or training had risen by 6.5% in comparison with the figure at October 2006. The number of young people as long term NEET had dropped</p>	

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	<p>from 104 in September 2006 to 79 in September 2007.</p> <p>The Board discussed the number of apprenticeships available and the Chair noted that a report was being drafted for consideration by Cabinet on options for raising the number of apprenticeships offered by the Council. At the Chair's request the PCT agreed to consider this issue and report back to the Board.</p> <p>The Board discussed assisting teenage mothers into work and it was noted that it would be useful if a protocol could be formed between partners as there were concerns that at present there were individuals who were not being picked up.</p> <p>RESOLVED:</p> <p>To note the report.</p>	<p>PCT</p> <p>SS/PW</p>
<p>OBCB44.</p>	<p>REPORT BACK FORM CHILDREN & YOUNG PEOPLE'S ADVISORY BOARD</p> <p>The Board was advised that the Children and Young People's Advisory Board had been convened in order to look at several issues. This included taking an overview of meeting the requirements of the Children's Trust Board.</p> <p>The Advisory Board had also been tasked with looking at the requirements of the new LAA and undertaking preparatory work for this on behalf of the Board.</p> <p>The Chair noted that attendance by some of the Board's members at recent meetings had been poor and noted that one of the tasks for the Advisory Board would be making the content of the meetings more relevant to partners and looking at ways of improving attendance.</p> <p>In addition to this the Clerk to the Board would be drawing together the record of attendance for the last Municipal Year so that attendance could be monitored regularly.</p> <p>RESOLVED:</p> <p>To note the update provided.</p>	
<p>OBCB45.</p>	<p>THREE MINUTE UPDATE</p>	

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	<p>The Board received a brief update from each of the partners:</p> <p><u>PCT/HTPCT</u></p> <p>The Board was advised that the PCT would be in a position to share information regarding their budget for next year at the next meeting.</p> <p><u>Learning and Skills Council</u></p> <p>The Board was advised that the organisation had formed their statement of priorities for the next financial year and that this could be circulated to the Board.</p> <p>It was noted that the education budget for the 16-18 age group had not been increased and that there was a greater emphasis on raising the number of apprenticeships available. There had been meetings with local schools to discuss this and it had been acknowledged that this was an issue.</p> <p><u>Police</u></p> <p>The Board noted that a significant proportion of robberies committed were perpetrated against young people. As a result of the initiatives the level of positive identifications from line ups had risen from 35% to 70%.</p> <p>The number of identity parades taking place had quadrupled and the level of street crime had dropped by 20% and the percentage of crimes where a conviction was made had risen to 30%.</p> <p>During November new tactics had been introduced to tackle the number of complaints received regarding motorcycles being ridden round estates. This had led to a significant reduction in the number of complaints received.</p> <p><u>Youth Offending Service</u></p> <p>The Board was advised that a new child psychologist was being recruited and that some promising applications had been received. As funding received for the Wraparound Coordinator had ceased this post would be lost.</p> <p>It was noted that work was being done to look at Referral Orders and reducing the number of first time offenders who went on re-offend. In terms of Core Management Guidance on case management it was noted that re-offending rates had improved.</p>	
<p>OBCB46.</p>	<p>ANY OTHER BUSINESS</p>	

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	No items of AOB were raised.	
OBCB47.	ITEMS OF URGENT BUSINESS No urgent items were received.	
OBCB48.	PROPOSED DATES OF FUTURE MEETINGS The following dates for future meetings were noted: 5 February 2008, 6.30pm 1 April 2008, 6.30pm 6 May 2008, 6.30pm	
OBCB49.	FUTURE AGENDA ITEMS The Board noted that items for the next meeting (5 February 2008) should be sent to Patricia Walker no later than 21 January 2008. Patricia.walker@haringey.gov.uk	
OBCB50.	ITEMS CURRENTLY SUGGESTED FOR THE NEXT MEETING The Board noted that the following item had been suggested as the	

Councillor Liz Santry

Chair

**Haringey's Greenest Borough Strategy
Consultation DRAFT**

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Foreword

Protecting the environment has risen to the top of the public agenda in recent years. Our busy consumer lifestyles have increased demand for energy, goods and services. Yet it is now widely accepted that our actions are putting an unsustainable pressure on the environment. We must take action today to protect the environment for future generations.

Haringey Council is committed to leading this change. We have already signed the Nottingham Declaration - committing us to take action to reduce green house gas emissions. This strategy sets out further progress that the Council has already made across a range of services and illustrates our determination to provide excellent services and become one of the greenest boroughs in London.

However, we realise that we cannot do this on our own. We will need the help of everyone living, working visiting or studying in Haringey to turn our vision into reality. Therefore, we welcome your feedback on the contents of this draft strategy and would encourage everyone to get their views known during the consultation process.

Find out more online at www.haringey.gov.uk/goinggreen or email us at better.haringey@haringey.gov.uk .

Cllr Brian Haley

Cabinet Member for Environment & Conservation

The context

Introduction

Located in north London, stretching from the panoramic views at Muswell Hill and Highgate in the west through to the open plains of Tottenham Marshes in the east, Haringey is the cosmopolitan home to approximately 224,500 residents. Some 190 languages are spoken here, highlighting the eclectic mix of cultures that makes Haringey a dynamic and exciting place in which to live, work, visit and study.

As a London borough, we have many challenges. More and more people want to set up a home here, conduct business and get out and about. However, our busy modern lifestyles are beginning to put pressure on the environment. The future of the environment is the defining issue for this generation. It's up to us to make changes now and put in place long term solutions that will protect the built and natural environment and encourage biodiversity - securing a sustainable, healthy and fulfilling future for this and future generations.

This strategy is written to highlight the key environmental issues that we need to tackle and acknowledges that it will require a co-ordinated approach with both our partners and local stakeholders to deliver its outcomes. It also provides the context, breadth and background for everyone in Haringey to take an interest, understand the challenges, and get involved in becoming the first green generation.

Policy context

Global, national, and regional

World leaders have pledged to take steps to create a sustainable future, via commitments at several United Nations summits. This includes the Kyoto Protocol - an international agreement setting targets for industrialised countries to cut their greenhouse gas emissions – and agreement of Agenda 21, which focuses action to tackle climate change locally.

The government is committed to reducing UK greenhouse gas emissions by 12.5% by 2008-2012 (compared to a 1990 baseline) as per targets set by the Kyoto Protocol. The Draft Climate Change Bill sets out a pathway in statute to further reduce carbon emissions by 60% by 2050. The Building a Greener Future policy statement, published in July 2007, sets out proposals to achieve 'zero carbon' housing within 10 years. The Waste Strategy for England 2007 sets out targets to achieve by 2020 of 50% of household waste recycled, a 45% reduction in household residual waste, and 75% of municipal waste recovered. This and related policies such as carbon emissions trading and landfill tax have created incentives for local authorities to encourage more sustainable practices both of their own operations and those of the wider community and business they serve.

The Mayor's London Plan sets out a framework for waste management and recycling, air quality, energy use, water efficiency and climate change. Additionally, the London Mayor's Green Procurement Code is designed to help stimulate demand for products made from recycled materials.

Local

This strategy provides a framework for a coordinated approach to tackling environmental issues in Haringey. At a local level, there is a number of plans already in place that will all contribute to helping 'green' the borough. Haringey's Sustainable Community Strategy, adopted in June 2007, draws on the aspirations of residents, businesses, the community and voluntary sectors to address the biggest challenges and opportunities facing us over the next ten years. The strategy sets out the following vision and desired outcomes:

"A place for diverse communities that people are proud to belong to"

- People at the heart of change.
- An environmentally sustainable future.
- Economic vitality and prosperity shared by all.
- Be safer for all.
- Healthier people with a better quality of life.
- Be people and customer focused.

The Greenest Borough Strategy will play the key role in achieving two of these priorities; 'an environmentally sustainable future' and 'people at the heart of change,' specifically:

- To tackle climate change and reduce carbon emissions.
- To protect the environment and finite natural resources.
- To reduce waste and enable greater levels of recycling.
- To improve and promote sustainable travel and tackle traffic congestion.
- To develop energy efficient homes and buildings.
- To engage with children and young people, encouraging our future citizens to be the first 'green generation'.
- To continue to improve our excellent parks and open spaces.
- To increase resident satisfaction with (and for people to take a pride in) the areas where they live.

Haringey's Local Area Agreement (LAA) is in place to tackle some of the borough's most challenging problems. This agreement is between the Haringey Strategic Partnership and Government. The Greenest Borough Strategy will help support the achievement of specific LAA targets in relation to recycling, improving parks and open spaces, and energy efficiency.

The Haringey Council Plan 2007/2010 reflects the Council's contribution to delivering the Sustainable Community Strategy through two key priorities:

- To make Haringey one of London's greenest boroughs.
- To create a *Better Haringey*: cleaner, greener and safer.

A number of actions are set out in the Council plan which cover, recycling, open space improvements, sustainable transport, sustainable design and construction, improving cleanliness, road safety and reducing the fear of crime.

Links to further information on major national, regional and local policies and supporting strategies are set out in appendix A.

Costs and investment

In the short term, the Council already has a number of existing policies in place which can contribute to helping green the borough, with relevant funding already in place.

However, some of the measures needed to achieve our longer term aspirations for environmental sustainability and tackling climate change are likely to have significant cost implications over and above existing budget provisions. We will therefore need to maximise existing funding by aligning the strategy with our business planning framework to achieve the best possible and most environmentally sustainable outcomes for Haringey, including whole life costing and invest to save principles.

Initiatives such as the £178 million Building Schools for the Future programme and the potential Decent Homes investment offer an unprecedented opportunity to make sustainable choices during design, construction and ongoing maintenance.

Identifying and maximising external funding for greening the borough must be a priority. We will therefore use this strategy to help us bid for additional external funds. Wherever possible a joined up approach should be developed within the Council and with our external partners in progressing any agreed actions so that resources are most effectively utilised.

We will ensure that appropriate environmental infrastructure is included in our regeneration programmes and we will bid for this where such programmes receive external support. A full financial evaluation and appraisal, along with the environmental impacts of the prioritised programme will be presented in the final strategy in 2008.

Consultation and working in partnership

We acknowledge the priorities set out in this strategy require strong political and managerial leadership, but that we simply won't be effective in delivering change without the help of the local community. The involvement of all community sectors including the Haringey Strategic Partnership, voluntary and community groups, residents, schools, businesses and Council staff will be essential.

Consultation for the Greenest Borough Strategy

There will be extensive consultation on this strategy to give all local stakeholders the opportunity to contribute their ideas, identify common goals and contribute their views on how we will together take forward actions to protect and improve the environment. Set out below are the key elements of the process:

- Elected members are politically accountable and have a leading role to play in setting the direction of the strategy and signing it off. Our partners on the Haringey Strategic Partnership will be responsible for delivering parts of the strategy and they will be integral to the development of this strategy and the consultation process.
- The strategy will also need to take account of existing national, London-wide and local priorities.

Residents, businesses and our community and voluntary sectors are key to the development and success of the strategy. We will use the following processes and forums to reach and engage with them:

- An article in Haringey People – this goes out to all households in Haringey.
- Web based consultation.
- A mail out to community and voluntary organisations.
- Direct consultation with businesses.
- A public consultation event.
- Via the Haringey Strategic Partnership theme boards.
- Area Assemblies.
- Schools.

In the final strategy this section will be updated to show the results of this consultation exercise.

Using existing consultation

We are also using the findings of previous consultation to develop the Greenest Borough Strategy. When we consulted on the Sustainable Community Strategy over the summer and autumn of 2006 you told us that:

- One of the best things about Haringey is the open and natural environment, trees and parks.
- That the borough's public transport is a real asset.
- A cleaner environment with less rubbish would make Haringey an even better place to live.
- That children and young people should be a key focus of the work of the Council and the Haringey Strategic Partnership.

The first ever Better Haringey Green Fair was held in June 2007 and we sought the views of children and adults. The full findings of what you told us can be found on www.haringey.gov.uk and detailed below are the key issues arising from this consultation.

You told us that:

- The Council should expand recycling services particularly to cover flats and to include plastics.
- The Council should ensure it follows its own advice.
- Cycle lanes should link obvious areas and not peter out at key junctions.
- Individuals can do more to recycle more and throw away less.
- Individuals can do more to restrict their own car use.

We have used what residents told us to help inform and develop the draft priorities contained within this strategy.

Cross-cutting themes

Climate change

There is now a wide body of scientific evidence to support the view that climate change is a serious and urgent issue. Globally, three of the hottest years ever recorded have been in the last decade and the world is warmer now than at any other time over the last 12,000 years. Extreme weather events around the world are becoming common. Growing economic wealth has led to excessive generation of waste and an increasing demand on energy. The Stern Review, commissioned by the government, gives a stark warning of worldwide economic recession if action is not taken now.

Haringey's residents have shown that caring for the environment matters to them too. In the recent Better Haringey Survey, 80% of respondents said that climate change posed a problem, with 54% saying it was a big problem.

Haringey Council signed the Nottingham Declaration in December 2006, committing itself to preparing a plan of action to significantly reduce greenhouse gas emissions and to work towards the government target of a 60% reduction in carbon dioxide (CO₂) levels by 2050.

An initial audit was carried out of current and potential activities, followed by the commissioning of a formal climate change study to assess the types of measures needed to meet carbon reduction targets. Baseline carbon emission data (2003) reveals that CO₂ emissions for the London Borough of Haringey are 968ktpa (kilotonnes per annum). Of these 49% are from dwellings, 33% from non-domestic buildings and 18% from transport. A 60% reduction by 2050 implies a reduction of some 580ktpa on 2003 levels. Accounting for expected growth in the borough, the reduction target for CO₂ rises to 776ktpa.

An indicative action plan 'Haringey Council Carbon Reduction Scenarios' has now been prepared. It illustrates a number of small scale short term measures which can be taken to reduce CO₂ emissions. However, the most beneficial and cost effective solution in the long term will require investment in a community heating network distributing hot water to buildings. This will be supplied by a number combined heat and power (CHP) sources.

Learning from this study and indicative actions will now be integrated into the Greenest Borough Strategy.

Better Haringey - raising awareness and involvement

The Better Haringey campaign, launched in September 2003, has been successful in promoting improvements to the built and natural environment. The campaign has focused on strengthening civic pride, encouraging residents, businesses and visitors to help look after the local environment. The first ever Better Haringey Green Fair and Better Haringey Awards, held in June 2007,

celebrated everyone's achievements and marked the starting point for a new focus on environmental sustainability.

The Better Haringey campaign will be integral to this strategy. We will use the strong Better Haringey branding to re-enforce our key messages to tackle perceptions and attitudes, and foster civic pride. Actions to raise awareness and involvement will be integrated within each of the six priorities set out in this strategy.

Our vision

“We will work together to secure a clean, safe and environmentally sustainable future for everyone living, working, visiting or studying in Haringey”.

Key priorities

Six priorities have been identified to help us achieve our vision over the next ten years. These will be supported by a set of guiding principals:

- leading by example
- enabling everyone to take positive action
- acting as a custodian of the environment
- providing excellent front line services.

Priority one: Improving the urban environment

We will create well designed, attractive, clean and safe streets, public spaces and gateways to Haringey that celebrate a dynamic and diverse borough where there is a real sense of belonging and pride among local people.

Priority two: Protecting the natural environment

We will protect Haringey's natural environment by working with local people to ensure that we preserve, improve, and increase green spaces and their use through improved maintenance, accessibility and sustainable practices.

Priority three: Managing environmental resources efficiently

The earth's resources are finite, but we are using and polluting them as if they were not. We will work with everyone in the borough to take forward action to change behaviour and choices on a number of fronts: reducing waste; increasing reuse and recycling waste; conserving water and energy use; and minimising air and water pollution.

Priority four: Leading by example – managing the Council sustainably

Haringey Council is committed to improving the quality of life for everyone in the borough and must lead by example and act as a role model to our residents and to our business community. We will adopt best practice environmental management standards and procurement principles in our own operations.

Priority five: Sustainable design and construction

We will encourage developers and home owners to adopt the highest possible standards and innovative solutions to sustainable design and construction, whilst driving forward our own best practice projects through current investments in schools and social housing.

Priority six: Promoting sustainable travel

We will ease congestion and reduce carbon emissions and pollutants in Haringey. Our aim is to reduce car based journeys and encourage workers, residents and businesses to switch to cycling, walking, public transport and other low carbon alternatives.

Our priorities

Priority 1: Improving the urban environment

Why this is important

We know that the quality of the urban environment in Haringey is important to you and is vital in creating a place in which people wish to live and work. From bustling shopping centres to quiet residential areas, Haringey's cosmopolitan streets will be kept clean and feel safe to use, day and night. Key gateway areas to Haringey such as road arteries and public transport interchanges must give a welcoming first impression of a dynamic and diverse borough where there is a real sense of belonging and pride of local people.

Our aim is to create well designed, attractive, and safe streets, public spaces and gateways to Haringey. This means maintaining regular high quality cleansing, with ongoing education to prevent littering, dumping, fly-posting and graffiti - supported by a highly visible street presence to provide reassurance, deter anti-social behaviour and prevent environmental crime. Eyesores will be routinely tackled by working in partnership with local residents, traders and agencies to achieve expedient and long lasting solutions.

Maintenance, development and regeneration opportunities should be utilised to improve the streetscape through the highest standards of design, use of quality materials, and designing out crime from the outset.

Progress being made

- A rolling Clean Sweep programme to deliver targeted community clear up activities, events and education on a local neighbourhood basis.
- Timed waste collections introduced for businesses and flats above shops to keep the streets clear of rubbish and odours.
- Over 1000 new litter bins and roll out of dog fouling bins to prevent littering.
- Mobile clean teams and additional litter picking services to target visible litter and improve perceptions of cleanliness.
- Street lighting improvement programme to improve road safety and fear of crime.
- Programme of road and pavement maintenance.
- Reassurance through Neighbourhood Wardens and joint working with Safer Neighbourhood Teams.
- Overt and covert surveillance to deter fly-tipping and anti-social behaviour.
- Extensive eyesores programme to tackle problem sites such as railway embankments, waterways and bridges.
- Streetscape manual to improve the design and rationalise the citing of street furniture.
- Audit of historical street furniture and preliminary restoration works.
- Design Awards established.
- Tottenham High Road improvements scheme.

What we will do

Action	Timescale
Develop an improvement, investments and procurement framework for quality public realm.	1 – 3 years
Extend roll out of the Junior Wardens Programme in schools to encourage citizenship and environmental education at a local level.	1 – 3 years
Mainstream the successful ‘Clean Sweep’ programme to develop localised community capacity and involvement in action planning and direct action.	1 – 3 years
Expand the successful eyesores programme to tackle all unsightly problem areas and to develop initiatives and incentives to encourage responsible land ownership.	1 – 3 years
Install on a rolling basis, energy efficient street lighting across the borough.	1- 3 years
Develop area-based recycling and streetscene improvement projects to respond to local communities concerns (‘love your street’ projects).	1- 3 years
Develop an improvement, investments and procurement framework for quality public realm.	1 – 3 years
Develop and implement plans for improvements to the public realm around key public transport interchanges and main road arteries.	3- 5 Years
Develop innovative and sustainable design options for public realm projects such as pollution absorbing road surfaces, permeable surfaces and reducing the ‘heat island’ effect.	3- 5 years

How we will measure success

- Increase actual performance in ‘ENCAMS’ street cleanliness scores to top quartile performance, including industrial estates.
- Increase satisfaction ratings for street cleanliness to top quartile performance.
- Increased feeling of safety both whilst being out and about or at home.
- Proactive response from local stakeholders in tackling environmental eyesores.
- National recognition for best practice urban planning and design.

How you can help

- Please don’t drop litter! Either use a litter or recycling bin on the street or take your waste home with you.
- Report a problem you see on-line using our handy e-form at www.haringey.gov.uk/reportaproblem .
- If you live above a shop or are a business please put your rubbish out at your allotted time. If you are unsure what time this is just call Haringey Accord on 020 8885 7700 or email at callcentre@haringeyaccord.com .

Priority 2: Protecting the natural environment

Why this is important

From the open landscape and waterways of the Tottenham Marshes through to the ancient woodlands of Queens Wood, Haringey is home to a significant amount of parks, small green spaces totalling 383 hectares (inclusive of all borough and other agency managed open space), in excess of 40,000 borough owned trees, 70 sites which offer ecological value and a diverse range of wildlife. These areas and features provide a precious resource for local people and visitors to escape to for relaxation, exercise and an improved sense of well-being.

However, with an increasing urban population come increased traffic, pollution and pressure to build new homes or develop under utilised land. Even ‘brown field’ development sites can provide a rich and varied habitat for wildlife. There is also the threat of climate change that is likely to bring more extreme weather, meaning we need to plan ahead to protect waterways and reduce risk of drought. These demands can all put a strain on the natural environment by reducing the overall number of green spaces, displacing natural habitats, and potentially lowering the overall quality of life for local people.

We will protect Haringey’s natural environment by working with local people to ensure that we preserve existing green spaces through improved maintenance, accessibility and sustainable practices, and will take steps to explore the need and demand for new open spaces. We also want Haringey to look and feel even greener through the provision of suitable planting along highways and footpaths; and an extensive tree planting programme – using species that are drought tolerant and that reduce the occurrence of subsidence.

Progress being made

- Publication of Open Spaces Strategy in 2005 and 10 Park Management Plans.
- Eight nationally recognised award winning Green Flag parks.
- Well established Haringey in Bloom competition.
- Pilot projects under way in partnership with Groundwork.
- Significant external funding secured for major improvements to Markfield Recreation Ground and Finsbury Park.
- User satisfaction ratings increased.

What we will do

Action	Timescale
Ongoing programme of promotion of facilities and resources.	1 – 3 years
Major parks renewal programme and consolidation of the Green Flag programme.	1 – 3 years
Programme to improve smaller open spaces such as pocket parks, ‘Making the Difference’ Area Assembly	1 – 3 years

projects, and green areas around highways and junctions.	
Investigate and secure external funding opportunities to support the achievement of the overarching aims of this priority.	1 – 3 years
Develop policies and strategies to improve management, engagement and protection of the natural environment and associated infrastructure.	1 – 3 years
Enhance people focus and stakeholder involvement in key areas – Parkforce, Friends Groups, Investment Programming, Promotion and Procurement.	1 – 3 years
Update and strengthen the Bio-diversity action plan.	3 – 5 years
Implement sustainable working practices in land management.	3 – 5 years
Review allotments infrastructure and investment.	3 – 5 years
Work with partners to protect and enhance waterways – particularly in relation to forthcoming Olympics regeneration.	3 – 5 years
Review community use and management of assets / buildings and implementation of Asset Management Plan.	5 – 10 years
Explore longer term funding and procurement options.	5 – 10 years

How we will measure success

- Further increase of resident satisfaction ratings (BVPI 119) from 72% to 77% (London borough upper quartile).
- Increased number of Green Flag parks from 8 to 12 by July 2010.
- Sustain and increase open space in line with Local Development Framework and Policy Planning Guidance.
- Achieve top quartile performance for maintenance and presentation of parks (BVPI 199) - target 20%.
- Evidence of increased use and participation.
- Securing external funding and achieving value for money.
- Increasing volunteering by 5%.
- Ensuring that there is a Friends group associated with every Haringey park.

How you can help

- Take pride in your local park – use it and look after it. Get involved by joining your local Friends of Park group.
- Encourage wildlife into your neighbourhood by planting a window box, participating in the annual Haringey in Bloom competition (April – June) or putting up a bird feeder or nesting box.
- Discover Haringey’s environmental and historical sites by going on the Better Haringey Trail around the borough.
- Participate in our volunteer programmes.
- Tell us about your latest visit to a Haringey park by visiting www.haringey.gov.uk/yourvisit .

Priority 3: Managing environmental resources

Why this is important

The earth's resources are finite. But we are using and polluting them as if they were not. We are not only consuming more raw materials, water, energy and fuel but also generating more waste that pollutes the environment. Our lifestyles are one of the major causes of CO2 emissions and climate change. Everyone in the borough – the council and its partners, businesses and residents – needs to change their behaviour and choices.

This priority is about the council leading that change. It will take forward action on a number of fronts: reducing waste; increasing reuse and recycling waste with our partners, residents and businesses; conserving water and energy use; and minimising air and water pollution.

Progress being made

- Two new Reuse & Recycling Centres, open seven days a week.
- Expanded bring and doorstep recycling services, with around 25% of all household waste being recycled.
- 100% of schools recycling at least one material.
- Heavily discounted compost bins available for residents to purchase.
- Real nappies scheme has resulted in 32 tonnes of waste being diverted from landfill.

What we will do

Actions - Waste	Timescale
A new waste management service contract is to be in place, meeting the demands and expectations for Haringey's pursuit of excellence.	1 – 3 years
Achieve equality in coverage of domestic recycling services across the borough.	1 – 3 years
Maximise participation in recycling services through awareness raising campaigns.	1 – 3 years
Reduce contamination of recycled materials through education activities.	1 – 3 years
Increase the number of re-use schemes in operation.	1 – 3 years
Develop on street recycling bins for commuters to include glass, plastic bottles and paper.	1 – 3 years
Introduce a trade waste recycling service.	1 – 3 years
Ensure that local shops reduce the number of plastic bags they produce.	1 – 3 years
Deliver waste audits to businesses to reduce municipal waste.	1 – 3 years
Finding alternatives to landfill/incineration for non-recyclables.	3 – 5 years
Help create local markets for recycled materials.	5 – 10 years

Actions - Energy	Timescale
Agree carbon reduction targets for the Council and the borough.	1 – 3 years
Promotion of sustainable energy targets into all Council business plans.	1 – 3 years
Create an energy fund for 'eco-grants' to support projects that reduce carbon emissions in the borough.	1 – 3 years
Provide energy audits to homes and businesses.	1 – 3 years
Develop promotional literature and guidance on how to reduce energy in the home and at work.	1 – 3 years
Develop partnerships with energy services companies to enhance promotion of energy saving within the borough.	1 – 3 years
Increase use of renewable energy in the borough, and by the Council.	1 – 3 years
Improve the borough's lighting stock to energy efficient models.	1 – 3 years
Set up an 'energy action zone' to promote lifestyle changes in a defined area.	1 – 3 years
Develop environmental awards/incentives to promote 'green' choices to businesses in the borough.	1 – 3 years
Offer residents, schools and businesses energy monitoring devices to increase awareness of energy usage.	1 – 3 years
Develop a good practice 'eco-home' in the borough to demonstrate to residents how homes can be retro-fitted with sustainable improvements such as energy efficiency and 'water smart' measures.	1 – 3 years
Develop a schools education programme on Environmental Resources.	1 – 3 years

Actions – Air & Water	Timescale
Offer subsidised water butts to promote water conservation	1 – 3 years
Offer water saving devices for toilet cisterns.	1 – 3 years
Develop a water quality strategy for the borough.	1 – 3 years
Develop an air quality strategy for the borough.	1 – 3 years
Mapping exercise of air pollution trends in the borough.	1 – 3 years
Promotion of air pollution information and forecasts e.g. 'London air' project	1 – 3 years
Creation of 'clean air' zones in the borough through traffic management.	1 – 3 years
Develop partnerships with Thames Water and the Environment Agency to allow for better management of water courses in the borough.	1 – 3 years
Promotion of green roofs to improve rainwater	1 – 3 years

management, improvement of air quality, reductions in 'heat island' effects, and provide habitats for wildlife.	
Promote sustainable drainage systems, such as natural/permeable surfaces and soak-aways.	1 – 3 years
Promotion of better water management in the home to prevent pollution e.g. use and safe disposal of detergents, pesticides, car oil, grease.	1 – 3 years
Mapping exercise to determine the flooding risks in the borough – a Strategic Flood Risk Assessment as required by PPS25.	1 – 3 years
Develop a flood management plan for the borough.	1 – 3 years

How we will measure success

- Reduce households waste to 345kg per person by 2010/11 and to 340kg per person by 2015/16.
- Reach a target of 35% of all domestic waste recycled or composted by 2010/11, and 45% by 2015/16.
- Tonnes of waste diverted from the waste stream through re-use projects.
- Number of waste audits carried out.
- Number of schools implementing energy efficiency measures.
- Number of compost bins distributed.
- Number of water butts and water-saving devices distributed.
- Number of energy audits carried out.
- Number of energy efficient light bulbs installed – wattage saved.
- Flood risk in the borough identified and mapped.

How you can help

- Reduce your waste buy choosing goods with less packaging.
- Re-use carrier bags when you visit the supermarket.
- Dispose of hazardous waste responsibly.
- Try making your own compost using garden waste or food scraps.
- Give unwanted gifts and clothes to charity.
- Install a water butt to capture rain water in your garden.
- Install a water-saver in your toilet cistern.
- Use energy efficient bulbs.
- Turn lights off when you leave a room.
- Don't leave electrical items on standby – turn off at the plug.
- Unplug mobile phone chargers when you are not using them.
- Turn down the thermostat on your heating system.
- Install loft and/or cavity wall insulation in your home.
- Draft proof windows and doors in your home.
- Wash your car with a bucket and sponge rather than a hose.
- Fix dripping taps and turn off the water when you brush your teeth.
- Use 'grey water' from the home in your garden.

- Plant vegetation which is well adapted to a drier climate so you don't have to water your garden as much.

Priority 4: Leading by Example – managing the Council sustainably

Why this is important

Sustainable development recognises that economic growth cannot continue, if the cost is a poor quality environment and social injustice. These beliefs are not based purely on ‘feel-good’ factors, but sensible and long-term business planning practices, which recognise our current needs and our obligations to future generations.

Haringey Council is committed to improving the quality of life for everyone in the borough and must lead by example and act as a role model, to our residents and to our business community.

The Council is responsible for procuring a large number of goods and services, and operates a large portfolio of municipal buildings. By managing our offices and services responsibly and by adopting sustainable procurement principles we can “do our bit” and help improve local environmental quality, preserve global eco-systems and minimise damaging effects to the climate.

We will adopt best practice environmental management standards and procurement principles, which will ensure we are better placed to support the Sustainable Community Strategy, make efficient use of resources and achieve best value, supporting wider social, economic and environmental objectives, in ways that offer real long-term benefits.

How will we do this?

To deliver these improvements senior managers and members will provide visible leadership and put in place governance processes, which enable environmental, social and economic issues to be considered equitably and leads to a culture where employees and other stakeholders believe sustainable development is a core Haringey value.

We will become more efficient and do more with less, for example using less energy, water, paper, timber, aggregates and transportation, reducing waste and recycling more.

We will use our spending power to buy goods, which develop markets for recycled, fairly traded, grade A appliances, biodegradable, and other environmentally preferable supplies and include innovative technologies and renewable fuels in specifications wherever possible. We will also encourage main suppliers and contractors to provide training for and employ local people, and use local small – medium enterprises (SMEs) and black and minority enterprises (BAMEs).

Progress being made

- New electronic energy billing administration process, eliminating paper invoices, and providing detailed energy consumption information.

- All paper for photocopying is produced from 100% post consumer waste – achieve at nil cost.
- Council has signed the Mayor’s Green Procurement Code, and now only purchases recycled paper.
- Small – medium businesses and black and minority ethnic businesses included in procurement processes.
- Fair trade and healthy choice snacks provided in vending machines on Council premises and fair trade tea and coffee provided at Council meetings.
- Recycling from Council premises includes, paper, cans, plastic cups, cardboard and toner cartridges.
- Initiated a £0.5 million Sustainable Investment Fund available for services to make long term improvements, which they can pay back from the savings generated.
- New IT system, with lower consuming monitors and base units.
- Contract set up for reuse of redundant Council IT equipment, using a local community enterprise firm.
- 100% of the borough’s street lighting is from green energy sources (£500K worth of electricity per annum).
- All corporate buildings are powered by energy sourced from low carbon technology.

What we will do

Action	Timescale
Embed an integrated management approach to corporate social responsibility and improving our environmental performance, across strategy, policy, financial and operational activities. This could include assessing the feasibility of achieving ISO14001 accreditation for the Council, or other accredited Environmental Management System.	1 year
Encourage an organisational culture where environmental resources are valued and sustainable development is understood.	1 – 3 years
Develop and implement a corporate solution for the disposal of assets.	1 – 3 years
Calculate a baseline of the Council’s energy consumption / carbon footprint – and agree reduction targets.	1 – 3 years
Install automated meter reading equipment, upgrade to A rated appliances and use energy conservation equipment and processes in key Council properties to reduce energy use by 10% by 2010.	1 – 3 years
Reduce the waste we produce in our buildings and increase our recycling rates by 10% by 2010.	1 – 3 years
Develop markets for environmentally preferable products, by increasing procurement of recycled and fair trade products, such as stationery, street furnishings and	1 – 3 years

uniforms by 10% by 2010.	
Pilot low energy street lighting.	1 – 3 years
Allocate capital funding for energy efficiency projects for the Council's buildings.	1 – 3 years
Develop a carbon trading scheme for the Council.	1 – 3 years
Install 'grey water' systems for Council buildings sewerage.	1 – 3 years

How we will measure success

- Achieving at least 10% of goods and services purchased by the Council as recycled or fairly traded by 2010.
- Reduce energy consumption in Council managed buildings by 10% by 2010.
- Increase the variety and volume of waste materials collected from Council premises by 10% by 2010.
- Ensuring measurable improvements by integrating environmental management into our performance indicators, communication, decision making and risk management processes.
- Ensuring staff understand the importance of improving their impact on the environment and using resources more efficiently.
- Reduction in carbon emissions as a Council -10% by 2010.
- Percentage of the Council's energy procured from renewable sources.
- Improve energy efficiency of local authority owned dwellings (as measured by BV 63, CPA H11). Improve the average 'SAP' rating from 66 (2006/7) to 71 by 2009/10.

How you can help

- Choose re-usable products rather than disposable ones.
- Choose products with a high recycled content.
- When buying white goods, choose at least 'A' rated appliances to save money, energy and water.
- Switch off electrical equipment, not standby, when not in use.
- Don't buy more than is necessary and re-use or recycle, rather than throwing away.
- Consider environmental issues alongside other issues, like money.

Priority 5: Sustainable design and construction

Why this is important

Haringey is growing. New housing developments, schools, workspaces, shops and municipal buildings are planned as we regenerate the borough. Record levels of funding have been announced to transform Haringey's schools through the Building Schools for the Future (BSF) programme, and it is expected that major funding will be secured to improve social housing to the Government's 'decent standard' by 2010. Haringey has also been set significant targets to increase the number of new homes to be built in borough in the medium to long term. All this will have to be set against the context of expected changes to climate – buildings will not only need to be kept efficiently warm in the winter, but also remain cool in the summer.

These development, refurbishment and regeneration projects present a unique opportunity to secure an environmentally sustainable future for Haringey. The way in which buildings are designed and constructed have a direct and indirect impact on natural resources, climate change, the quality of our lives and our immediate and wider natural environment. Buildings which integrate the principles of sustainability create better and healthier living and working environments and are cheaper to run in the long run. Energy efficient homes help reduce the number of households that are classified as fuel-poor and are critical for achieving UK's climate change objectives. We will encourage developers and home owners to adopt the highest possible standards and innovative solutions to design and construction, whilst driving forward our own best practice projects through current investments in schools and social housing.

Progress being made

- Haringey's 6th Form Centre has achieved excellent BREEAM rating for sustainable design.
- Haringey planning policies for sustainable design and construction.
- Haringey design awards to celebrate best practice for sustainable design.
- Landlord accreditation scheme, setting decent standards for tenants.
- Campaign to reduce incidence of fuel poverty.
- Thermal imaging project to map energy efficiency of buildings.
- Guidance for 'Greening Your Home' has been published.
- Planning approval for a combined heat and power plant in Hale Village development.

What we will do

Action	Timescale
Identify existing good practice in all sectors and disseminate information.	1 – 3 years
Design Awards for sustainable buildings.	1 – 3 years
Renewable energy and Combined Heat and Power (CHP) options to be explored for all key regeneration sites, such	1 – 3 years

as Haringey Heartlands.	
Request energy statements for all major new build proposals.	1 – 5 years
Define a green building standard for all Council owned office refurbishments and new build (linked to construction procurement).	1 – 3 years
Evaluate current national and regional initiatives for sustainable design and funding opportunities.	1 – 3 years
Publish a guide for energy efficiency and renewable energy in conservation areas.	1 – 3 years
Develop incentives and projects for existing private sector housing.	1 – 3 years
Target the private sector to encourage basic sustainability measures such as home insulation or renewable energy installations (e.g. solar panels).	1 – 3 years
All BSF schools to be exemplars.	3 – 5 years
Develop at least one showcase BSF project.	3 – 5 years
Develop at least one showcase housing association project and a model house for sustainable design.	3 – 5 years
Develop at least one zero carbon development in Haringey by 2013.	3 – 5 years
Feasibility into developing local Electricity Supply Company (ESCo) / Combined Heat and Power (CHP) plants.	5 – 10 years

How we will measure success

- Number of new developments with renewable energy options.
- Number of large scale schemes with energy statements.
- Number of large schemes with water saving measures.
- Number of BSF projects with energy reduction /renewable energy measures.
- Number of successful referrals for fuel poverty reduction scheme such as 'hear to help' and warm front.
- Percentage improvement of energy efficiency of all buildings by 2017 against 2007 baseline.
- National recognition for best practice sustainable construction.

How you can help

- Take basic steps to keep your home warm in the winter through loft, door and window insulation.
- Make sustainable home improvements by using the 'Greening your home' guide available on-line at www.haringey.gov/greeningyourhome .
- Switch to energy efficient light bulbs and save £10 per bulb each year on your electricity charges.

Priority 6: Promoting sustainable travelWhy this is important

We are using cars too much to move around. More people than ever now own cars and often use them even for short journeys. This is inefficient on fuel, causes high carbon emissions, reduced air quality, congestion on roads and parking pressures. It often makes the environment unsafe for pedestrians and cyclists, and also means more 'hard' surfaces – roads, car parks, paved over front gardens – which are less able to absorb heavy rainfall.

Our aim is to reduce car based journeys and encourage workers, residents and businesses to switch to cycling, walking, public transport and other low carbon alternatives. Sustainable travel options will be considered for all new developments and we will work with businesses on travel plans. Cycling, walking, public transport, car sharing and car clubs will be promoted and made more attractive. We will also promote improved technology, efficient vehicles, alternative fuels, and install on street electric vehicle charging points.

Progress being made

- Provision of cycling and walking maps.
- Extensive campaign to deliver personalised travel plans to residents.
- Revised parking charges policy based on vehicle carbon emissions and level of car ownership.
- Consolidation of municipal buildings to Wood Green campus to reduce staff travel to meetings.
- Set up of a bike pool for Council staff.
- Purchasing of electric pool vehicles for Council staff.
- Carrying a Council motion to declare that Members and Officers will no longer travel by air on Council business within mainland Great Britain, or when representing the Council in Paris or Brussels.
- Steps taken for increasing the use of information technology, such as video conferencing, to reduce the need to travel.

What we will do

Action	Timescale
Reducing car use	
Implement a comprehensive staff travel plan, including flexible working, improved council facilities for showers / locker rooms, recommendations for staff car and essential car user permits and introduction of departmental oyster cards.	1 – 3 years
Develop travel plans with partners/businesses based on council model.	1 – 3 years
Travel/accessibility plans for all major new developments.	1 – 3 years
Expansion of differential charging related to car CO2 emissions.	1 – 3 years

Implementing car clubs / hire schemes.	1 – 3 year
Car free days.	1 – 3 year

Public and community transport	
Public transport campaigns and advice.	1 – 3 years
Improve bus routes, including cross borough.	1 – 3 years
Improved public transport interchanges.	1 – 3 years
Development of community transport.	1 – 3 years

Cycling	
Cycling training programmes, advice and publicity.	1 – 3 years
Network of safe cycle routes and secure parking.	1 – 3 years
Cycle sharing schemes/buddy schemes.	1 – 3 years

Walking	
Pedestrianised streets.	1 – 3 years
Walking audits of our streets and improvements plans.	1 – 3 years
Increased Home Zones/20mph zones.	1 – 3 years
Network of accessible safe walking routes.	1 – 3 years
Investment in pavements and street lighting.	1 – 3 years

Cleaner / efficient vehicles	
Research on-street electric charging points.	1 – 3 years
Purchase electric cars for Council business.	1 – 3 years
Research into alternative fuel and technologies for Council fleet.	1 – 3 years
Review contracts for coach, minibus and taxi hire.	1 – 3 years
Council fleet management – procurement of alternative technologies.	3 – 5 years

How we will measure success

- Reduction of percentage of staff travelling to work by car compared to 2007 baseline.
- Modal shift from car to others forms of travel.
- Road accident reductions.
- Percentage of borough 20mph zones.
- Number of businesses/partners with green travel plans.
- Number of new developments with green travel plans.
- Improved air quality measured by x % reduction in pollution caused by road traffic.

How you can help

- Get an oyster card and enjoy cheaper travel on public transport.
- Leave your car at home for short journeys and walk or cycle whenever possible – it's also good for your health!

Equalities and sustainability impact assessment

In developing this strategy we will pilot a combined equalities and sustainability impact assessment. The assessment will be published on-line and summarised within the final draft of this strategy.

We will need to consider the impact of the levels of deprivation in the east of the borough, high levels of transience and the wide variety of languages spoken locally. We must be mindful to provide equality in the level of service offered to local people. We must also consider the impact of improved air quality on people with respiratory conditions such as asthma.

The sustainability impact implied by this strategy will also be assessed to gauge social, economic and environmental dimensions of sustainability.

Monitoring our progress

Governance arrangements

Day to day monitoring of progress, tracking of risks and issues and realisation of benefits will be maintained by the existing Better Haringey Stream Board – a high level officer body within Haringey Council, under the direction of the Better Haringey Member Working Group. Highlight reports and performance outturn will be published as part of the regular programme monitoring and performance monitoring reports to the Council's Cabinet.

This strategy will also be adopted by the Haringey Strategy Partnership (HSP). As a partnership of the main organisations in Haringey, the HSP is well placed to tackle the priorities in this strategy collectively. The main partnership is supported by thematic partnership boards that focus on specific areas of activity. Therefore, the Better Places Partnership which focuses on a broad range of environmental issues will fulfil this monitoring role on behalf of the HSP.

Action planning

This strategy sets out our vision and priorities for action over a ten year time horizon. Some of these actions are achievable in the short term – others will require thorough feasibility assessments before any significant investment is made.

In order to track implementation during the lifetime of the strategy, we will publish an action plan to be updated and republished yearly, detailing each action and who is responsible, together with an update on progress made. It will also be an opportunity to take account of new or emerging priorities and actions and how they will be addressed.

Abbreviations and Glossary

Abbreviations

BSF	Building Schools for the Future
CO ₂	Carbon Dioxide
CoNEL	College of North East London
ENCAMS	Charity formerly known as 'keep Britain tidy'
ESCo	Energy Supply Company
GAF	Growth Area Fund
HfH	Homes for Haringey
HMO	houses in multiple occupation
HSP	Haringey Strategic Partnership
ROC	renewable obligation certificates

Glossary

Bio-diversity - the variety of life on our planet, measurable as the variety within species, between species, and the variety of ecosystems.

Brown field - a brown field (development site) is land which has been previously developed, excluding mineral workings or other temporary uses. Concentrating development on brown field sites can help to make the best use of existing services such as transport and waste management and clean up contaminated sites, and assist environmental, social and economic regeneration.

Building Schools for the Future (BSF) - the biggest single government investment in improving school buildings for over 50 years. The aim is to rebuild or renew every secondary school in England over a 10-15 year period.

Carbon Dioxide (CO₂) - A gas present in the atmosphere to the extent of more than 0.03% by volume and playing an important role in the greenhouse effect. It is absorbed by plants and exhaled by animals.

Climate Change - refers to the variation in the Earth's global climate or in regional climates over time. It describes changes in the variability or average state of the atmosphere over time scales ranging from decades to millions of years. These changes can be caused by processes internal to the Earth, external forces (e.g. variations in sunlight intensity) or, more recently, human activities.

Combined heat and power - a fuel-efficient energy technology that puts to use the by-product heat that is normally wasted to the environment.

ENCAMS (Environmental Campaigns Limited) – an environmental charity set up to create effective action by targeting groups to achieve a sustained improvement in local environmental quality and reduce anti-social behavior.

Fair trade – the guarantee that disadvantaged producers in the developing world are getting a better deal.

Greenhouse gas - any gas that absorbs infra-red radiation in the atmosphere. Greenhouse gases include water vapour, carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), halogenated fluorocarbons (HCFCs), ozone (O₃), perfluorinated carbons (PFCs), and hydrofluorocarbons (HFCs).

Groundwork – Groundwork UK is a registered charity that works alongside communities, public bodies, private companies and other voluntary sector organisations to deliver projects and programmes – including environmental improvements that create cleaner, safer, greener neighbourhoods.

Growth Area Fund (GAF) – funding supplied by central government to enable the growth of housing development on key regeneration sites to help reach home building targets.

Haringey Accord – Haringey's waste contractor.

Haringey Strategic Partnership - aims to improve public services and address the key issues in the Borough through partnership working. The Council joined with local public agencies, community groups and businesses to create the Haringey Strategic Partnership (HSP) in April 2002.

Homes for Haringey – The name chosen for Haringey's ALMO (Arms Length Management Organisation). The organisation has managed the Council's housing since April 2006.

Houses in multiple occupation (HMO) - a house, or a flat, which is occupied by two or more households. This includes houses which have been converted into flats. The most common categories of HMO accommodation are the bedsit type and hostel/bed and breakfast properties. Houses which have been converted into self-contained flats are also HMOs.

Landfill - A method for final disposal of solid waste on land. The refuse is spread and compacted and a cover of soil applied so that effects on the environment (including public health and safety) are minimized. Under current regulations, landfills are required to have liners and leachate treatment systems to prevent contamination of ground water and surface waters.

Open space - Undeveloped land or common areas in a planned community reserved for parks, walking paths or other natural uses.

Renewable obligation certificates (ROC) - Contain information of how electricity was generated, who generated it, and who eventually used it. For each MWh of green electricity an energy company generates they receive one ROC. These can be traded with companies who have failed to meet their ROC obligation.

Sustainability – In an environmental context, this refers to securing rising standards of living (e.g. goods, services, construction, transport), whilst protecting and enhancing the environment.

Travel Plan – A proposed route of travel that utilises more environmentally friendly forms of transport, such as walking, cycling and public transport.

Well-being - The well-being or quality of life of a population is an important concern in economics and political science. It is measured by many social and economic factors. A large part is standard of living, the amount of money and access to goods and services that a person has.

Contact Us

For queries and questions regarding the consultation draft of the Greenest Borough Strategy, please contact the Better Haringey team:

Email: better.haringey@haringey.gov.uk

Telephone: 020 8489 4561

Fax: 020 8489 4591

You can also find out more online at:

<http://www.haringey.gov.uk/goinggreen>

Useful contacts

Help us make a Better Haringey by reporting environmental problems.

Rubbish and Recycling 020 8885 7700

Reporting graffiti 0845 073 1979

Problem vehicles 0845 073 1234

Problem street lights 0500 236 458

Road repairs 020 8489 1335

Parks Customer Care 020 8489 5662

Note sure who to talk to? 020 8489 0000 (switchboard)

Minicom 020 8489 2088

Or why not go on-line and report a problem at:

https://eforms.secure.haringey.gov.uk/ufs/ufsmain?formid=REPORT_A_PROBLEM

Appendix A – Further information

This appendix sets out an index of further information on national, regional and local policies which either impact on or contribute to the draft Greenest Borough Strategy. Hyperlinks are provided to take you directly to the strategy concerned or a contact email address where a document is not available on-line.

Relevant policies:

Planning White Paper 2007 – Planning for a Sustainable Future

<http://www.communities.gov.uk/publications/planningandbuilding/planningsustainablefuture>

Climate Change and Sustainable Energy Act 2006

http://www.opsi.gov.uk/acts/acts2006/pdf/ukpga_20060019_en.pdf

The Stern Review – The Economics of Climate Change http://www.hm-treasury.gov.uk/independent_reviews/stern_review_economics_climate_change/stern_review_report.cfm

Draft Climate Change Bill

<http://www.defra.gov.uk/corporate/consult/climatechange-bill/>

The UK Biodiversity Action Plan

<http://www.ukbap.org.uk/GenPageText.aspx?id=54>

Waste Strategy 2007 <http://www.defra.gov.uk/environment/waste/strategy/>

Eddington Report (Transport)

<http://www.dft.gov.uk/about/strategy/eddingtonstudy/>

Green Procurement Code

http://www.london.gov.uk/mayor/environment/waste/green_procurement_code.jsp

Building a Greener Future – Towards Zero Carbon Development consultation

<http://www.communities.gov.uk/archived/publications/planningandbuilding/buildinggreener>

Meeting the Energy Challenge: A White Paper on Energy (May 2007)

<http://www.dti.gov.uk/energy/whitepaper/page39534.html>

Regional context:

Biodiversity Duty – Guidance for Local Authorities

<http://www.defra.gov.uk/news/2007/070522b.htm>

Draft Local Transport Bill

<http://www.dft.gov.uk/pgr/regional/localtransportbill/>

The Mayor's Transport Strategy

<http://www.london.gov.uk/mayor/strategies/transport/index.jsp>

Greener London – the Mayor's State of Environment Report for London

http://www.london.gov.uk/gla/publications/environment/soereport/soe_summary.pdf

Water Matters: The Mayor's Draft Water Strategy

<http://www.london.gov.uk/mayor/environment/water/docs/la-draft-water-strategy.pdf>

Carbon Reduction Commitment for Local Authorities

<http://www.defra.gov.uk/environment/climatechange/uk/business/crc/index.htm>

Towards the Mayor's Housing Strategy – Consultation paper

<http://www.london.gov.uk/mayor/housing/strategy/index.jsp>

The Mayor's Climate Change Action Plan

<http://www.london.gov.uk/mayor/environment/climate-change/ccap/index.jsp>

The London Plan <http://www.london.gov.uk/mayor/planning/strategy.jsp>

Haringey context:

Sustainable Community Strategy 2007-16

http://harinet.haringey.gov.uk/index/community_and_leisure/hsp/sustainablecommunitystrategy.htm

Sustainable Development: Local Agenda 21 action Plan

<http://harinet.haringey.gov.uk/council/strategiesandpolicies/localagenda21.htm>

Narrowing the Gap: Neighbourhood Renewal Strategy 2002-12

<http://harinet.haringey.gov.uk/index/council/strategiesandpolicies/neighbourhoodrenewalstrategy.htm>

Unitary Development Plan

http://harinet.haringey.gov.uk/index/housing_and_planning/planning-mainpage/udp-2.htm

Air Quality Management Area: Action Plan

http://harinet.haringey.gov.uk/air_quality_management_area_action_plan-oct_04.pdf

North London Joint Waste Strategy – Mayor’s Draft September 2004

http://harinet.haringey.gov.uk/index/environment_and_transport/refuseandrecycling/refuse.htm

Regeneration strategy – economic.regeneration@haringey.gov.uk

The Recycling Strategy – recycling@haringey.gov.uk

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Haringey Council

Haringey's Greenest Borough Strategy

**Children & Young People's
Partnership Board**

10 December 2007



Context: national / regional

- **Rapidly evolving policy area**
- **Government targets to reduce carbon emissions**
- **Mayor's London Plan and supporting strategies**

Context: local

- **Sustainable Community Strategy**
An environmentally sustainable future
- **Haringey Council Plan**
Making Haringey one of London's greenest boroughs
Creating a Better Haringey: cleaner, greener and safer
- **Changing lives – The Haringey Children & Young People's Plan**

Developing the strategy

- **Better Haringey Member Working Group**
- **Better Haringey Stream Board & Away Day**
- **Using existing consultation**
 - Sustainable Community Strategy*
 - Green Fair*
 - On the road to improvement*
 - Climate change conference and workshops*
- **SEA/RENUe carbon reduction scenarios**

Vision

We will work together to secure a clean, safe and environmentally sustainable future for everyone living, working, visiting or studying in Haringey.

We will achieve this by:

- Leading by example**
- Enabling everyone to take positive action**
- Acting as a custodian of the environment**
- Providing excellent front line services**

Six key priorities

- 1. Improving the urban environment**
- 2. Protecting the natural environment**
- 3. Managing environmental resources efficiently**
- 4. Leading by example – managing the Council sustainably**
- 5. Sustainable design and construction**
- 6. Promoting sustainable design and construction**

Cross-cutting themes

- **Actions to tackle climate change**
Integrating SEA/RENUe consultant's carbon reduction scenarios
- **Raising awareness and participation**
Mobilise Better Haringey branding
Galvanise civic pride
Longer term behavioural change

Linkages with Changing Lives

‘Be Healthy’

- Use of recreational facilities – affordable, safe, and well promoted.
- School travel – walking buses.
- Healthy eating – growing clubs.

‘Enjoy and Achieve’

- Out of school learning and activities – Green Fair.
- Environmental Education Centre – Clean Sweep

Linkages with Changing Lives

‘Make a positive contribution’

- Engage young people in decision making
- Citizenship – Junior Wardens scheme

‘Achieve economic well-being’

- Decent, warm homes – free from fuel poverty
- Potential job opportunities in new ‘green’ industries

Financial implications

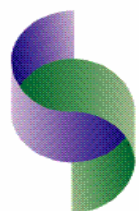
- **Utilise existing policies with funding already in place**
- **Align with business planning framework**
- **Join up with partners to maximise resources**
- **Use strategy to bid for further funding**
- **Opportunities through BSF programme and potential ‘decent homes’ investment**

Consultation process

- 01 November '07 to 31 January '08
- Web based consultation www.haringey.gov.uk/goinggreen
- On the street 'vox pop'
- Partners, via the HSP thematic boards
- Area Assemblies
- Schools and young people
- Haringey Council staff
- Landmark conference on 26 January '08

Timetable

- **Cabinet – 16 October '07**
- **Consultation begins – 01 November '08**
- **Conference – 26 January '08**
- **Consultation ends - 31 January '08**
- **Cabinet – 22 April '08**
- **Full Council – July '08**



haringey strategic partnership

for children & young people

AGENDA ITEM

MEETING

**Children and Young People's Strategic Partnership Board
5 February 2008**

TITLE

Monitoring of Changing Lives and the LAA

SUMMARY

Attached are the key performance indicators for Changing Lives for December 2007.

RECOMMENDATIONS

That the CYPSP review and comment on the key performance indicators

LEAD OFFICER(S)

Sharon Shoesmith,
Director
The Children & Young People's Service

1 Key Performance Indicators

- 1.1 Attached at appendix 1 is the summary of key performance indicators (PI) for Changing Lives. Three of the indicators are red.
- 1.2 The number of children and young people on the child protection register has risen from 193 at October 2007 to 212 in December. This is a rate of 43 per 10,000 children in Haringey. It is well above our 2007/08 target and our statistical neighbours outturn for 2006/07. The register has been checked and

auditing continues to ensure that the levels of registration and deregistration reflect good practice.

- 1.3 The percentage of children and young people looked after with three or more placements is a measure of the stability of placements. This indicator is also red. It has increased slightly since the October report from 16% to 16.5%. This is above the 2007/08 target and our statistical neighbours 2006/07 outturn. Senior managers are devising an action plan around placement stability to ensure appropriate planning is taking place.
- 1.4 The third indicator showing red is the percentage of children looked after who left care with one GCSE. However it has become clear that this is a poor indicator, and it is being removed from the national indicator set. It only measures those young people who left care during the year, not all those in care who took GCSEs. It also only measures exams they took this year. As these care leavers may be 17 years old they may have already taken some GCSEs in the previous year. Indicators number 16 and 17 show that for all the young people looked after 50% got five GCSEs and 27.5% got five GCSEs at A*-C. These results are above those of our statistical neighbours and at or above the targets.
- 1.5 Several indicators have improved.
- 1.6 The number of schools receiving healthy schools status is 51 (64%). An increase from 21 reported in October. This is now above the 2007/08 target.
- 1.7 Adoptions and special guardianship orders have also increased from 20 to 24 (7.6%). This means this indicator has now reached its target.
- 1.8 There are 73.6% of young offenders with a closed disposal episode in education, training or employment (ETE). This is an improvement on the 69.1% reported in October and is equal to the target. It is also above our statistical neighbours. There were just 192 first time entrants to the youth justice system in this quarter. This is well below Haringey's statistical neighbours and below our target of not more than 428 first time entrants.
- 1.9 Both of the youth service indicators have improved. There were 1,929 young people participating in the youth service as opposed to 1,790 reported in October. 764 (39.6%) of these young people achieved an accredited outcome, again an improvement on the 681 last reported.

SECTION 1 - MANAGEMENT INDICATORS FOR THE CHILDREN'S SERVICE**A Summary of Key Indicators for Children's Social Care December 07**

	Ref	Description	SN 2006/07	YTD Outturn (end Nov)	07/08 Target	R A G
BE HEALTHY	1	Be Healthy 1047SC/ LAA*	SN 05 59 National 05 41.1	2005 data 62.5 (246)	2002-04 Baseline 72.9	A ↑
	2	Be Healthy (CL)P4.1b& c/ LAA*		Quarter 2 6.7% 87.9%	07/08 5% 81%	A G
	3	Be Healthy (CL)5.3	Schools receiving Healthy Schools status		51 (64%) 47 60% Dec07	G ↑
STAY SAFE	4	Stay Safe 2020sc	68%	91%	78%	G ↑
	5	Stay Safe 2022sc	79%	84%	74%	G ↑
	6	Stay Safe 2023sc	(34)	212 (43)	149 (30)	R ↓
	7	Stay Safe 2034sc	99.8%	100%	100%	G →
	8	Stay Safe 2042sc	(95.9)	424 (87)	422 (85)	G ↑
	9	Stay Safe 2043sc	12%	16.5%	12%	A ↓
	10	Stay Safe 2059sc	(7.8%)	24 (7.6%)	24 (7%)	G ↑
	11	Stay Safe/ LAA*		85% 83 STP	90% 88 STP	A
	12	Stay Safe	373	192 (third quarter)	428	G
	13	Stay Safe	65.8%	73.6% (third quarter)	73.6%	A ↑
ENJOY & ACHIEVE	14	Enjoy & Achieve 3070AC/43 a	100% (2005/6)	100%	99%	G →
	15	Enjoy & Achieve 3070AC/43 b	89% (2005/6)	87%	90%	A ↓
	16	Enjoy and Achieve / LAA	13% London	27.5%	21% 2006	G ↑
	17	Enjoy and Achieve/ LAA	42% London	50%	50% 2006	G ↑
	18	Enjoy & Achieve 3072sc	53%	43%	55%	R ↓
MP	19	Positive Achievement		10% 1929	15% (2,865)	A ↑
	20	Positive Achievement		39.6% 764	30% (860)	A ↑
A	17	AEW (CL)P19.2	National 10.3%	10.4% Oct	12.3%	A

*The Local Area Agreement (LAA) is part of a Government 10 year strategy to build a new relationship between central and local government. This includes mandatory outcomes, optional outcomes and stretch targets.

→ = in line with 06/07 outturn; ↑ = improvement on 06/07 outturn; ↓ = decline from 06/07 outturn

R = target not likely to be achieved; A = to keep under close review; G = target achieved/exceeded

PAF/ BV/ Local Ref	Description Years are expressed as academic years	National	Haringey	Haringey	Haringey	Haringey	Haringey	R A G
		2007	2006	2007	Target 2006	Target 2007	Prov. Target 2008	
FSP	% of children scoring 6 or more in all PSED scales	71%	63%	67%	Not set	68%	70%	A
FSP	% of children scoring 6 or more in all CLL scales	50%	41%	45%	Not set	44%	48%	G
3002OF	KS1 Reading Level 2+	84%	78%	81%	79%	80%	82%	G
3003OF	KS1 Writing Level 2+	80%	74%	76%	76%	77%	78%	A
3004OF	KS1 Maths Level 2+	90%	87%	88%	88%	88%	89%	G
3005OF/B V41/ LAA	KS2 English Level 4+	80%	75%	76%	75%	76%	78%	G
3006OF/B V40/ LAA	KS2 Maths Level 4+	77%	70%	74%	75%	75%	76%	A
3007OF/ LAA	KS2 Science Level 4+	88%	79%	84%	80%	82%	83%	G
BV194a	KS2 English Level 5+	34%	30%	29%	29%	31%	32%	A
BV194b	KS2 Maths Level 5+	32%	28%	29%	29%	31%	32%	A
3008OF	Value Added Measure KS1 to KS2	99.8 (2006)	100.0	100.1				G
3009OF/B V181A	KS3 English Level 5+	74%	61%	66%	65%	67%	72%	A
3010OF/B V181B	KS3 Maths Level 5+	76%	64%	66%	65%	68%	70%	A
3011OF/B V181C	KS3 Science Level 5+	73%	56%	61%	60%	63%	65%	A
3012OF	Value Added Measure KS2 to KS3	99.8 (2006)	99.5	Not available until March 08				A
3013OF/B V38	% achieving 5+ A* - C	62.0%	52%	56.2%	53%	57%	59%	A
	% achieving 5+ A* - C (inc Eng and maths)	46.7%	34%	37.4%	Not set	41%	44%	A
3014OF	% achieving 1+ A* - G	98.9%	95.0%	94.9%	96.0%	96.0%	96.5%	A
3017OF	Value Added Measure KS2 to GCSE/Equivalent	1000.9	1011.2	1012				G
3018OF	Value Added Measure KS3 to GCSE/Equivalent	1001.4	1001.4	1007				G
Local indicators LPSA 2	% half days missed - absence in secondary schools	7.8%	8.24%	7.3%	8.60%	8.40%	7.7%	G
Local indicators LPSA 2	% half days missed - absence in primary schools	5.2%	6.63%	5.7%	5.80%	5.60%	5.4%	A
5003OF	Schools with 6th form: Avg point score of students entered for GCE/VCE A/AS	731.1	566.2 (new points system)	592.6	580	590	600	G
AEW (CL)P20.1	% 19 year olds qualified to Level 2	71 (2006)	62	Not avail until Mar 08	60	65	68	A
	% 19 year olds qualified to Level 3	47 (2006)	43	Not avail until Mar 08	42	45	47	A

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